



### Capital Receipts & Reserves 2017/18 to 2021/22

	Forecast Outturn 2016/17 £	Original Budget 2017/18 £	Original Budget 2018/19 £	Original Budget 2019/20 £	Original Budget 2020/21 £	Original Budget 2021/22 £
<b>AFFORDABLE HOUSING RESERVES</b>						
<b>OPENING RESERVES - as at 1st April</b>	<b>23,164,052</b>	<b>16,456,474</b>	<b>15,647,094</b>	<b>16,412,134</b>	<b>14,744,663</b>	<b>13,024,045</b>
One for One Reinvestments Reserve (net of pooling payments)	6,073,022	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
RTB Attributable Debt 50% - HRA Use	2,000,710	919,700	702,320	737,440	774,310	774,310
Internal borrowing	0	2,500,000	2,500,000	2,500,000	2,500,000	0
External Borrowing	0	3,700,000	1,500,000	7,734,019	8,557,102	2,787,290
HRA High Value House Sales	564,900	0	0	0	0	0
HRA Revenue contributions to capital	3,700,000	0	0	0	0	0
<b>In year receipts</b>	<b>12,338,632</b>	<b>13,119,700</b>	<b>10,702,320</b>	<b>16,971,459</b>	<b>17,831,412</b>	<b>9,561,600</b>
<b>In year expenditure</b>	<b>19,046,210</b>	<b>13,929,080</b>	<b>9,937,280</b>	<b>18,638,930</b>	<b>19,552,030</b>	<b>5,088,000</b>
<b>CLOSING RESERVES 31ST MARCH</b>	<b>16,456,474</b>	<b>15,647,094</b>	<b>16,412,134</b>	<b>14,744,663</b>	<b>13,024,045</b>	<b>17,497,645</b>

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	Forecast Outturn 2016/17 £	Original Budget 2017/18 £	Original Budget 2018/19 £	Original Budget 2019/20 £	Original Budget 2020/21 £	Original Budget 2021/22 £
<b>USEABLE RECEIPTS RESERVES</b>						
<b>OPENING USEABLE RECEIPTS RESERVES - as at 1st April</b>	<b>8,168,275</b>	<b>6,816,150</b>	<b>2,277,785</b>	<b>2,854,505</b>	<b>5,537,245</b>	<b>6,366,855</b>
HTC redevelop. professional fees	25,000	20,000	0	0	0	0
Finesse KGV Football Pitches (7yr loan) ends Dec 2018	25,210	25,210	18,910	0	0	0
<b>In year Contributions</b>	<b>50,210</b>	<b>45,210</b>	<b>18,910</b>	<b>0</b>	<b>0</b>	<b>0</b>
Jubilee Care Trust Loan capital	14,800	14,800	14,800	14,800	14,800	14,800
SERCO vehicle repayments	221,540	169,580	0	0	0	0
Gosling 10 yr Loan Start 2009_10	90,000	90,000	90,000	90,000	0	0
<b>In year Loan Repayments</b>	<b>326,340</b>	<b>274,380</b>	<b>104,800</b>	<b>104,800</b>	<b>14,800</b>	<b>14,800</b>
Council House Sales	595,000	595,000	595,000	595,000	595,000	595,000
DCLG Repayment of Grants and Loans	35,000	35,000	35,000	35,000	35,000	35,000
RCCO non AHP (EDP & Orchard) + Sheltered Housing for 17/18 & 18/19	280,000	0	0	0	0	0
Sale of Ludwick way garages site residential units	0	0	500,000	0	0	0
Sale of Moors Walk Flat 109	277,200	0	0	0	0	0
RTB Attributable Debt 50% - GF Use	228,870	919,700	702,320	737,440	774,310	774,310
Sale of Garages, Homestead Lane (9 garages)	60,000	0	0	0	0	0
Sale of 1 & 3-9 Hatfield Town Centre Long Term Lease	0	0	0	2,400,000	0	0
Sale of Flats 2 & 9 White Lion House Hatfield	0	240,000	0	0	0	0
Sale of council interest in Salisbury Square	0	400,000	0	0	0	0
Freehold Reversions - over £10k	23,000	60,000	60,000	60,000	60,000	60,000
<b>In year Useable Capital Receipts</b>	<b>1,499,070</b>	<b>2,249,700</b>	<b>1,892,320</b>	<b>3,827,440</b>	<b>1,464,310</b>	<b>1,464,310</b>
<b>In year expenditure funded by Usable Capital Receipts</b>	<b>3,530,205</b>	<b>16,301,115</b>	<b>6,439,310</b>	<b>1,249,500</b>	<b>649,500</b>	<b>670,001</b>
<b>In year borrowing (Internal)</b>	<b>644,890</b>	<b>9,193,460</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Plus schemes part funded by UCR's</u>						
Disabled Facility Grants	288,050	206,400	206,400	206,400	206,400	206,400
Chantry Lane Chalk Mines	54,380	0	0	0	0	0
<b>CLOSING USEABLE RESERVES 31ST MARCH</b>	<b>6,816,150</b>	<b>2,277,785</b>	<b>2,854,505</b>	<b>5,537,245</b>	<b>6,366,855</b>	<b>7,175,964</b>

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	Forecast Outturn 2016/17 £	Original Budget 2017/18 £	Original Budget 2018/19 £	Original Budget 2019/20 £	Original Budget 2020/21 £	Original Budget 2021/22 £
<b>OPENING RESERVES - MRR 1st April</b>	<b>3,468,849</b>	<b>1,156,769</b>	<b>3,273,769</b>	<b>2,992,469</b>	<b>2,710,869</b>	<b>2,428,569</b>
Major Repairs Allowance	11,226,720	13,412,300	11,006,500	11,020,000	11,046,400	11,050,700
Total MRA Capital Spend	13,538,800	11,295,300	11,287,800	11,301,600	11,328,700	11,080,889
<b>CLOSING RESERVES - MRR 31st March</b>	<b>1,156,769</b>	<b>3,273,769</b>	<b>2,992,469</b>	<b>2,710,869</b>	<b>2,428,569</b>	<b>2,398,380</b>

<b>SUMMARY</b>						
<b>OPENING RESERVES 1ST APRIL</b>	<b>36,523,012</b>	<b>26,057,659</b>	<b>21,947,734</b>	<b>23,129,014</b>	<b>23,983,503</b>	<b>22,931,015</b>
<b>IN YEAR RECEIPTS (less pooling payment)</b>	<b>27,091,832</b>	<b>27,193,110</b>	<b>21,816,670</b>	<b>30,015,519</b>	<b>28,448,742</b>	<b>22,683,230</b>
<b>INTERNAL BORROWING</b>	<b>2,847,860</b>	<b>12,323,460</b>	<b>8,350,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>
<b>EXTERNAL BORROWING</b>	<b>0</b>	<b>3,700,000</b>	<b>1,500,000</b>	<b>7,734,019</b>	<b>8,557,102</b>	<b>2,787,290</b>
<b>IN YEAR EXPENDITURE</b>	<b>40,432,440</b>	<b>43,626,495</b>	<b>28,985,390</b>	<b>31,661,030</b>	<b>32,001,230</b>	<b>17,309,890</b>
<b>CLOSING RESERVES 31ST MARCH</b>	<b>26,030,264</b>	<b>21,947,734</b>	<b>23,129,014</b>	<b>23,983,503</b>	<b>22,931,015</b>	<b>28,304,355</b>

General Fund (Incls Affordable Housing Programme)	26,893,640	32,331,195	17,697,590	20,359,430	20,672,530	6,229,001
HRA	13,538,800	11,295,300	11,287,800	11,301,600	11,328,700	11,080,889
<b>Total Expenditure</b>	<b>40,432,440</b>	<b>43,626,495</b>	<b>28,985,390</b>	<b>31,661,030</b>	<b>32,001,230</b>	<b>17,309,890</b>

## Proposed Capital Expenditure Programme 2017/18 TO 2021/22

Ref	Project Title	Full Description of Project	Total 2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	Revenue Financial Effects			Revenue cost explanation	Cross ref to Revenue Budget Growth & Savings Summaries
								2017/18 £	2018/19 £	2019/20 £		
1	<b>Garage Renovations</b>	Responsive capital budget of £200k p.a. to deal with ongoing garage renovations. The latest surveys show that deterioration of materials containing asbestos has been quicker than expected in some cases. As a result it is necessary to speed up the programme and bring forward some of the budget from later years. The garages portfolio contributes a net surplus of around £1.6million to the general fund (before capital charges).	200,000	200,000	200,000	200,000	200,000	(120,800)	(177,550)	(235,720)	Increase in garage income May be a minor rental income loss whilst tenants are relocated, if necessary.	FO_RES_1718_E1
2	<b>Garage Forecourt Resurfacing</b>	A capital budget is required for the resurfacing of garage forecourts. As one of the primary points of complaint from garage tenants, it is anticipated that this will reduce the void rates in garages.	60,000	60,000	60,000	60,000	60,000	0	0	0	see Garage renovations	FO_RES_1718_E1
3	<b>Garages re roofing</b>	The following specific sites have been identified for renovation (over and above the ongoing programme above) to increase occupancy; 1-24 Lambs Close Garages 21-57 Northfield Garages 1-32 Warrendale Garages 1-14 Briars Lane Garages 1-21 Heron Way Garages 24-47 Blythway Garages Great Ganett 1-14 and 15A to 33A Garages. These sites are also being considered for the Affordable Housing Programme and will only go ahead if this use is not deemed appropriate.	184,000	0	0	0	0	0	0	0	see Garage renovations	FO_RES_1718_E1
4	<b>HTC fees for redevelopment (WHBC funded)</b>	This is for the work of specialists that will be related to the overall project, including progressing the public realm works. We will incur any number of fees including; planning fees, architect's fees, agent's fees, highway engineer's fees, costs in connection with the proposed stopping up order, highway design fees and ground investigation costs.	100,000	0	0	0	0	30,000	0	0	Loss of rent from existing businesses	FO_RES_1718_OG1
5	<b>HTC Acquisitions (Growth Fund Detrm Fund)</b>	The 'Deed poll' compensation for 28 Town Centre (freehold) has been paid into the Tribunal. The former owner of Flat 2 White Lion House has refused to transfer title to the Council despite the ruling of the Upper Tribunal. The balance of the compensation due here is being paid into the Tribunal and title will then follow giving the Council ownership that it can sell.	20,000	0	0	0	0	0	0	0		
6	<b>HTC Redevelp of 1 and 3-9</b>	The indications from the initial designs are that the redevelopment of this site into retail and residential could be a viable scheme and would result in a significant improvement for these land mark sites and Hatfield Town Centre. This budget is to progress designs to the position of obtaining planning permission. This will involve the use of the Council's framework architects and obtaining various surveys including services, ground radar and topography.	150,000	50,000	0	0	0	0	0	0		
7	<b>Hatfield Town Centre new shop fronts for 4 &amp; 6 The Arcade</b>	To put new shop fronts on these two units to bring them up to standard. Not within the current programme or budget	20,000	0	0	0	0	0	0	0		
8	<b>HTC Flat roof refurbishment to shops</b>	The flat roofs to the rear of the newly tenanted shops are in a poor condition and require a new 2 layer felt system to prolong the structure's life for another 15-20 years.	60,000	0	0	0	0	0	0	0		
9	<b>Hatfield Town Centre Public Realm</b>	To regenerate the public realm around Hatfield Town Centre and White Lion Square (Planters/Seating area/Arena)	400,000	800,000	0	0	0	10,000	10,000	10,000	Public realm in WLSq and Town Centre passing to WHBC	FO_RES_1718_G5
10	<b>Highview Shops</b>	Progression to a redevelopment scheme for the Highview neighbourhood shopping parade. This project started in 2014/15 and is continuing. Agents and solicitors are instructed. 2017/18 includes £200k for compensation payments.	350,000	50,000	0	0	0	0	(40,000)	(40,000)	Highview rents - expanded existing retail and new large convenience store and potential health clinic	FO_RES_1718_E9
11	<b>Salisbury Square redevelopment.</b>	Development costs associated with the council remaining in partnership with Gascoyne Cecil Estates.	50,000	0	0	0	0	0	0	0		

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								2017/18 £	2018/19 £	2019/20 £		
12	<b>Breaks Manor</b>	Take back the playing fields at Breaks Manor as part of the lease renewal and bring the site forwards for residential development 2017/18 - 2018/19 budget is for site preparation costs for residential development.	0	100,000	100,000	0	0	0	0	0		
13	<b>Moors Walk Upper Balcony Resurfacing</b>	To replace the loose pavements on the roof walkway to the second floor flats. The area is currently paved with stone slabs which are slippery and now loose and uneven. The deck needs to be replaced and coated using a cold applied liquid coating designed for rooftop or balcony walkways.	0	75,000	0	0	0	0	0	0		
14	<b>Welwyn Garden City Town Centre North</b>	To progress the WGC 2014 Supplementary Planning Document for the north of the town centre to bring to design stage of residential units and car parking. Costs depend on how the scheme is put together and progressed. There could be a significant capital cost which cannot yet be forecast if there is also a CPO. 2017/18 - 2019/20 budget is for fees/surveys/design works.	100,000	0	0	0	0	0	0	0		
15	<b>LudwickWay Garages Site preparation for sale</b>	Extinguish right of way and prepare garages site for sale. (Residential Units approx 5 units incl fees total cost £900k by developer ... Generating capital receipt of approx £500k depending on market)	0	0	200,000	0	0	0	0	0		
16	<b>Woodhall redevelopment</b>	Redevelopment of the car park at Woodhall shops following the transfer of ownership from HCC to WHBC	0	0	300,000	0	0	0	0	0		
17	<b>Property Company</b>	Investment in property in order to generate a net income return to the general fund. Decisions on the most appropriate vehicle to facilitate the delivery of the Council's objectives will be made following receipt of specialist advice on the legal, financial and tax implications.	5,000,000	5,000,000	0	0	0	0	(250,000)	(500,000)	Fees involved in acquisitions less additional income generated by new assets.	CORP_1718_E3
18	<b>Campus East Garages</b>	Demolish garages under Campus East car park and make into parking spaces. Possibly leave operational garages and demolish the ones that could be better used as parking bays.	200,000	0	0	0	0	0	0	0		
19	<b>Building Management System Upgrade Campus East</b>	The Building Management System is no longer functioning at Campus East or Campus West and it is not economically viable to carry out repairs as parts are no longer available. This budget is for the upgrade to the system at Campus East.	33,100	0	0	0	0	0	0	0		
20	<b>Building Manag Sys Upgrade Campus West</b>	The Building Management System is no longer functioning at Campus East or Campus West and it is not economically viable to carry out repairs as parts are no longer available. This budget is for the upgrade to the system at Campus West.	36,900	0	0	0	0	0	0	0		
21	<b>Huntersbridge car park concrete water proofing</b>	Restore and preserve the appearance and water-proofing to the concrete members. The works are to repair the surface finishes which are delaminating or separating from the concrete below. This is allowing water to enter the concrete damaging the reinforcing inside.	600,000	0	0	0	0	0	0	0		
22	<b>Chillers to Swegon systems at Campus East</b>	The Swegon system (brand name) is the name for the air handling units (AHUs) that are on the roofs of the two extensions to provide mechanical ventilation to these buildings. Currently, these bring air in at ambient temperature. If the air is to be chilled to provide comfort cooling then chillers will need to be added. This was not included in the original building specifications.	60,000	0	0	0	0	0	0	0		
23	<b>Tiles replacement at Maizefield House</b>	Rear face of Maizefield House - tiles are slipping causing water ingress to privately owned residences. Strip off the tiles, replace weather proof layer and refit tiles.	75,000	0	0	0	0	0	0	0		

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								2017/18 £	2018/19 £	2019/20 £		
24	Toilets refurbishment at Mill Green Museum	The toilets are well below the acceptable standard for a building of this type. The deterioration of these toilets has been increased due to the lack of toilets available for number of visitors. The aim is to bring them up to a higher level of fit out which will see them last another ten years.	15,000	0	0	0	0	0	0	0		
25	Haldens Flat roof refurbishment	The flat roofs to the rear the shops are in a poor condition and require a new 2 layer felt system to prolong the structure's life for another 15-20 years.	50,000	0	0	0	0	0	0	0		
26	Campus East kitchen refurbishments	Refurbish the remaining kitchens in the building that have not yet been refurbished and install a further new kitchen on the first floor.	0	38,000	0	0	0	0	0	0		
27	Air Con gas replacement to conforming standard Campus West	Gas within AC units (Campus East and Campus West) has been phased out by government due to it not conforming to regulations and is no longer environmentally friendly as it causes severe damage to the atmosphere. Budget is to replace the gas.	25,000	0	0	0	0	0	0	0		
28	Campus East Fire compartmentalisation	Fire compartmentalisation in the new wing of the building. This work has come out of the fire risk assessment and relates to the current situation where walls on the ground and first floor do not rise all the way to the ceiling above the artificial ceiling tiles.	150,000	0	0	0	0	0	0	0		
29	Campus East Toilets refurbishment	There is currently 1 Female WC and Disabled WC on the first floor and 1 Male WC and disabled WC on the second floor of the new wing. These facilities are in a tired state and require total refurbishment. With this refurbishment we plan to carry out alterations to allow the inclusion of male and female WCs on each floor.	100,000	0	0	0	0	0	0	0		
30	Cole Green Lane refurbishment	Refurbish the property which was previously occupied by Barclays. The improvements should improve the rental income from £12k to £30k per annum.	50,000	0	0	0	0	0	(12,000)	(15,000)	Increased rent due to works.	FO_RES_1718_E10
31	Littleridge Industrial Area resurfacing	The tarmac road way in front of the units is in need of re-surfacing due to its age. The block paved areas directly in front of the units has suffered severe movement due to sink holes and divots due to prolonged heavy goods vehicles passing over it on a daily basis. Manhole covers are now proud of the block paving and are potential trip hazards to users of the site. The proposal would see the blocks lifted and re-laid on a suitable substrata. The work has already been priced by WHBC framework contractor.	20,000	0	0	0	0	0	0	0		
32	Window replacement at Campus East - phase 2	Following the successful replacement of the windows in the northern part of the building we would like to improve the u values to the rest of the building. The tilt and turn windows in the southern parts of the building are expensive to maintain, and in some cases beyond economic repair. The new windows would match the windows installed in the northern areas in line with requirements outlined by planning. This project would yield efficiency savings from improved insulation and lower maintenance costs.	200,000	0	0	0	0	0	(2,000)	(2,000)	Estimated utility savings as a result of improved thermal insulation from new windows	FO_RES_1718_E11
33	Stanborough Lakes public changing block	Following on from the successful Safeguarding pavilion and "Changing Places" projects last year the proposal is to refurbish the public changing block as it is currently not used due to its poor condition and lack of hot water facilities. The demand for public adult change is increasing due to the amount of all year round activities and a requirement to provide shower facilities to the customers who partake in water activities.	80,000	0	0	0	0	0	0	0		
	<b>Corporate Property Manager Total</b>		<b>8,389,000</b>	<b>6,373,000</b>	<b>860,000</b>	<b>260,000</b>	<b>260,000</b>	<b>(80,800)</b>	<b>(471,550)</b>	<b>(782,720)</b>		

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34	<b>Multi Functional Devices - Replacement programme</b>	The Council has a fleet of 32 multi functional devices across the authority which provide printing, scanning, faxing and copying facilities. These on average have a life span of 6/7 years. 3 or 4 copiers need to be replaced each year so that the Council is able to provide efficient printer, scanning and copying facilities.	22,000	14,000	14,000	14,000	0	0	0	0		
35	<b>Email Protective Marking</b>	This introduces security by making users aware of their responsibilities when handling personal or sensitive information. This is seen as good practise by the Information Commissioner's Office.	12,000	0	0	0	0	2,000	2,000	2,000	Ongoing security requirement	FO_RES_1718_G11
36	<b>PC Refresh</b>	A percentage of our current Desktop kit is reaching end of useable life. To ensure we have an up to date and supportable PC estate we will need to replace the existing devices we can do this on a phased 4 year project. All kit based on new Dell laptops and USB port replicators to ensure maximum flexibility of our computers which can be used on shared desks in the office or taken home for remote working. This configuration will also make provision for improved Business Continuity. We need to replace 100 PCs in 2017/18 and have a rolling programme over the following three years to replace 50 a year.	80,000	36,500	36,500	36,500	0	0	0	0		
37	<b>Network Infrastructure Refresh</b>	Our current network kit is end of sale and shall become end of life in due course. To ensure we have a security compliant, up to date and supportable network we will need to upgrade the existing infrastructure to avoid the risk of using dated and potentially unsupported hardware. This can be rolled out over a phased 4 year period to manage the impact of the change and spread the costs over the duration of the project. All kit based on new Extreme Networks product that has only been on the market for a short period, so has a healthy life span. We also have a Public Service Network requirement to have supported equipment.	34,000	34,000	34,000	34,000	0	0	0	0		
38	<b>Telephone System Enhancements</b>	This project will enhance the capabilities of our existing telephone system; 1. Allow the switchboard the capabilities to log into the system via a laptop from anywhere 2. Allow up to 200 named staff members access to the central telephone system while working remotely. e.g. This will enable staff to use their telephone extension from home. 100 softphones licenses on laptops and up to 100 on mobile phone. This would provide us with resilience and meets business continuity requirements. We would be able to run our switchboard from any PC or from a remote location in the event of our Campus East offices being inaccessible.	32,000	0	0	0	0	7,500	7,500	7,500	Ongoing maintenance	FO_RES_1718_G7
39	<b>Additional Blade Infrastructure</b>	We need to extend our current virtual server estate which is reaching capacity. A server is a computer program that provides services to other computers and users on the same network. A blade is the piece of equipment that we use to host all our servers on. We currently have about 140 virtual servers hosted on 13 blades. Additional infrastructure will not only allow us to expand capacity but also increase resilience, and improve performance, as all the servers can roam across all the blades so if one fails the remaining blades take over the load allowing performance to be maintained.	25,000	0	0	0	0	5,000	5,000	5,000	Ongoing maintenance	FO_RES_1718_G8
40	<b>Replacement Gazetteer</b>	A Local Land and Property Gazetteer (LLPG) is an address database that is required to maintain and have responsibility for creating addresses for land, property and streets. This council uses a corporate land and property gazetteer for the management of land, properties and streets within the borough, and we are required to update and enhance the information held on this and achieve the accuracy targets imposed upon us. We use Civica's Fast Gazetteer software for this which will no longer be supported from April 2017. We are looking at replacing our unsupported system with the Idox Gazetteer. This will enable us to continue to supply information to the national hub and to use the data for internal purposes.	10,000	0	0	0	0	0	0	0		



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								2017/18 £	2018/19 £	2019/20 £		
		<b>Client Support Service Manager Total</b>	<b>215,000</b>	<b>84,500</b>	<b>84,500</b>	<b>84,500</b>	<b>0</b>	<b>14,500</b>	<b>14,500</b>	<b>14,500</b>		
		<b>Head of Resources Total</b>	<b>8,604,000</b>	<b>6,457,500</b>	<b>944,500</b>	<b>344,500</b>	<b>260,000</b>	<b>(66,300)</b>	<b>(457,050)</b>	<b>(768,220)</b>		
41	<b>Bereavement Services</b>	The budget will be used for the demolition of the current building and the construction of the new crematorium. This includes offices, gardens, car parking, and cremation equipment.	4,193,460	0	0	0	0	0	(400,000)	(400,000)	Additional income from increased provision of bereavement services within the Borough	FO_ENV_1718_E7
42	<b>Campus West Car Park improvements</b>	The car park at Campus West, was built and configured many years ago. The car park needs to be redesigned and resurfaced so as create improved parking. Improvements, to the surfacing, kerbing and layout of the car park will add approximately 10 extra parking spaces, of which at least one would be an additional disabled space. This parking improvement will help support the users experience of the car park. The work will minimise repair work over the first few years.	150,000	0	0	0	0	0	0	0		
43	<b>Litter and Dog Bins Programme</b>	The borough has approximately 700-750 dog and litter bins, but this still does not meet all the demand by the community. Further to this a percentage of the dog bins and litter bins are of an old design. The old designed bins are more prone to fly tipping and wind blowing out litter. This budget will allow for the replacement of 40 dog bins and 40 litter bins per annum. To replace all of the old style bins in one go would require a temporary person to carry out the project. The replacement of litter bins will take many years.	20,000	20,000	20,000	20,000	25,000	0	0	0		
44	<b>Parking Bay Programme</b>	40 roads were originally on the waiting list for parking improvements via parking bays and this list was equivalent to 10-15 years wait for parking bays. There continues to be demand for improved parking in residential areas from Councillors, residents, businesses and contractors. It was envisaged in 2011-12 that the total cost of building all the parking bays for the roads that are best suited for parking bays would be £1,750,000. The capital allocated at the time was £150,000 per annum and at this level of investment in infrastructure the list would have taken twelve years to complete. However, a strategic change has been made in the provision of parking bays and parking bays are now done in conjunction with parking restrictions. Over the years it has been found that consultations for parking restrictions can be rejected by the community, because there is no alternative parking for the residents in a road. The level of rejection is reduced if we can provide additional parking bays (off street parking) when the parking proposals are communicated to the residents. This approach provides a joined up strategy and helps the Councils meet its objectives. The Parking Bay programme, will go part of the way to reducing access problems for service vehicles and meet the Council's Very High priority to improve parking in the community.	260,000	210,000	220,000	220,000	220,000	0	0	0		
45	<b>Parking Bay Programme - garages site</b>	Convert two garage areas into parking bays, removal of asbestos will form part of this work. This is the dismantling of garage areas and preparing surfacing to allow for easy and accessible residential parking.	80,000	0	0	0	0	0	0	0		
46	<b>Street Warden Replacement Vehicles</b>	A vehicle is needed to inspect the Borough and collect stray dogs. The vehicles carry more than two officers at times. This work requires the transport of equipment and tools. The current vehicle is 5 years old and the maintenance costs are increasing. Further to this the van's storage capacity is limited and a new van would allow an improvement in this position. Consideration could also be given to procuring a vehicle with improved fuel usage and exhaust emissions. - Options considered: Electric vehicles - not viable for the type of useage required (carrying dogs, equipment and travelling long distances)	48,000	0	0	0	0	0	0	0		

## Proposed Capital Expenditure Programme 2017/18 TO 2021/22

Ref	Project Title	Full Description of Project	Total 2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	Revenue Financial Effects			Revenue cost explanation	Cross ref to Revenue Budget Growth & Savings Summaries
								2017/18 £	2018/19 £	2019/20 £		
47	<b>Play Area Replacement Scheme</b>	There are over 40 play areas across the Borough which have been in place in some cases twenty years or more. Over time the weather and usage causes a great deal of the equipment, even with constant maintenance, to break and if they don't break, become dated and of no interest to the local children. Two further locations in the Borough need to be improved upon as part of a rolling programme of replacement and upgrades of dated, extending and/or replacing missing play equipment. The sites for 2016/17 are Nursery Hill WGC, and Cob Mead Hatfield.	50,000	50,000	50,000	50,000	50,000	0	0	0		
48	<b>Refuse and Recycling Improvements Scheme</b>	The capital investment will provide 400-600 wheeled 180-240litre bins each year, over the five years. These bins will enable the Council to provide more Alternative Refuse and Recycling Collection style bins to more flats over the coming years.	15,000	15,000	15,000	15,000	15,000	0	0	0		
		<b>Head of Environment Total</b>	<b>4,816,460</b>	<b>295,000</b>	<b>305,000</b>	<b>305,000</b>	<b>310,000</b>	<b>0</b>	<b>(400,000)</b>	<b>(400,000)</b>		
		<b>Head of Environment Total</b>	<b>4,816,460</b>	<b>295,000</b>	<b>305,000</b>	<b>305,000</b>	<b>310,000</b>	<b>0</b>	<b>(400,000)</b>	<b>(400,000)</b>		
49	<b>Netcall System (Phase 3)</b>	Netcall has been deactivated to comply with the PSN requirements. A decision will be made in early 2017 on whether to upgrade to their new Liberty platform or not	30,000	0	0	0	0					
50	<b>Development of Mobile Website and related systems integration</b>	A comprehensive review of the website remains ongoing to determine the best mobile solution. Further expenditure is anticipated over 2016-17 in this respect.	28,620	0	0	0	0					
51	<b>Splashlands Development (Finesse)</b>	Development of new leisure facilities to complete the regeneration of the former Splashlands site in Stanborough Park	2,299,235	0	0	0	0	0	(50,000)	(100,000)	Income from a third party operator who will manage all of the proposed new leisure facilities to be built on the former Splashlands site.As set out in the 2016 business case review report.	SD_PC_1718_E3
52	<b>Campus West WC Refurbishment</b>	To refurbish the male and female WC's on the first floor plus those in Rollercity and Softplay on the ground floor	160,000	0		0	0	0	0	0		
		<b>Head of Policy and Culture Manager Total</b>	<b>2,517,855</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(50,000)</b>	<b>(100,000)</b>		
53	<b>KGV Football Pitches to be built in new location.</b>	Ground resurfacing at KGV, perimeter fencing removed, and two of the playing surfaces to be relocated at the HLC over the autumn months. Balance pending a further decision on what to do with the two pitches remaining on site.	275,000	0	0	0	0					
54	<b>Finesse</b>	Proposed improvements to the main changing rooms within the Hatfield Swim Centre. Failure to improve these facilities will continue to impact negatively on customer satisfaction levels, lead to more complaints to the business and make it harder to retain customers at the Swim Centre.	100,000	0	0	0	0	0	0	0		
		<b>Head of Policy and Culture Total (Finesse)</b>	<b>2,892,855</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(50,000)</b>	<b>(100,000)</b>		
		<b>Executive Director (Resources, Environment and Cultural Services)Total</b>	<b>16,313,315</b>	<b>6,752,500</b>	<b>1,249,500</b>	<b>649,500</b>	<b>570,000</b>	<b>(66,300)</b>	<b>(907,050)</b>	<b>(1,268,220)</b>		

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								2017/18 £	2018/19 £	2019/20 £		
55	Northgate case management system - replace and enhance	Replacement servers and enhancements for running the case management software system used by the Public Health and Protection Service, private sector housing team, ASB team (with available capabilities to be used by Environment Service too). Bid comprises: Replacement servers; SQL server licence; software migration; mobile working application software and hardware; secure information gateway interface; mobile web services interface; Steria time. Effect of the project will be the new servers, new capability for mobile working, link between the computer system and LAGAN, link between the computer system and web to enable self service. All to be explained in detail via Exec Board report	0	75,000	0	0	0	0	0	8,000	Maintenance costs ongoing	GOV_PHP_1718_G3
56	Infrastructure for electric pool cars	Provision of the necessary infrastructure to enable the council to install and use electric pool cars. This value is subject to final confirmation following appropriate site surveys	20,000	0	0	0	0	0	0	0	Provision of electric pool cars and associated running costs, budget offset for mileage claims	GOV_PHP_1718_G1
		<b>Head of Public Health and protection Manager Total</b>	<b>20,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,000</b>		
		<b>Head of Public Health and protection Total</b>	<b>20,000</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,000</b>		
57	Replacement of Courier Vehicle	Purchase of a new vehicle to replace the current Courier vehicle which is now 5 years old and is becoming uneconomic to keep because of the increasing costs of repairs and maintenance. A new vehicle is needed to provide the Council's twice daily Courier round to collect and deliver post to and from all of the Council's sites in the Borough. The Courier vehicle is also used for other deliveries of post as required, for example, urgent items to Members of the Council outside of normal office hours. Options are to purchase Electric vehicles.	15,000	0	0	0	0					
58	Replacement of Office Superintendents Van	Purchase of a new vehicle to replace the current Office Superintendents Van which is now 5 years old and will become uneconomic to keep because repairs and maintenance costs will increase and the safety and reliability of the vehicle will deteriorate. The van is charged to this cost centre, but is used to transport larger items on a pool use basis. It supports the functions of other service areas such as Elections, Environmental Health, Planning, the Museum and Youth and Community Services and Town Centres work as well as being used to support Civic functions such as Remembrance Day outside of normal office hours. Options are to purchase Electric vehicles.	0	12,000	0	0	0					
		<b>Head of Law &amp; Admin Manager Total</b>	<b>15,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
		<b>Head of Law &amp; Admin Total</b>	<b>15,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
59	Replacement of Fastplanning, Fastcontrol and Fastcharges	To continue with the data migration and software purchase relating to the replacement of the fastplanning control and charges system. This scheme should complete by summer 2017.	82,800	0	0	0	0	0	0	0		
		<b>Head of Planning</b>	<b>82,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
		<b>Head of Planning</b>	<b>82,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
		<b>Executive Director (Public Health, Planning and Governance) Total</b>	<b>117,800</b>	<b>87,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,000</b>		
60	Affordable Housing Program	The council's Affordable Housing Programme delivers new affordable housing through a range of methods including property acquisition, grant funding Registered Providers and direct new build. The Affordable Housing Programme Delivery Plan sets out the objective to provide 600 new affordable homes between 2015 to 2020.	13,929,080	9,937,280	18,638,930	19,552,030	5,088,000	(20,000)	(20,000)	(20,000)	Saving on staffing costs as a result of capitalised costs supporting the Affordable Housing Programme	SD_HC_1718_E2
61	CCTV upgrades (WGC, Urban and Hatfield)	This scheme is to upgrade the components of the CCTV equipment. This capital project is critical to achieve revenue savings on the monitoring contract. Scheme deferred by one year	0	100,000	0	0	100,000	0	0	0		

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								2017/18 £	2018/19 £	2019/20 £		
62	<b>Housing Assistance Grants and Loans</b>	Financial assistance is provided to residents who are on low incomes and in privately owned property, in order that they can carry out essential works to improve the security, safety and energy efficiency of their home and to deal with hazards. The majority of assistance is by way of a loan, but there are a few very small value grants. All recipients are means tested. The value of the loan is placed as a charge against the applicant's property and is returned at the sale of the property. The majority of loans relate to roof and window repairs, replacement front and back doors and other essential works, such as rewiring or a replacement boiler. The budget is also used to supplement the DFG budget when this is over subscribed.	30,000	30,000	30,000	30,000	30,000	0	0	0		
63	<b>Disabled Facilities Grant</b>	Financial assistance is provided to applicants who apply under the mandatory DFG scheme. The grants are payable to residents in the private sector for adaptations to their home, to meet the needs of the disabled occupant. The grant is means tested for adults, but not for children. The adaptation allows the disabled person to remain in their home and/or to receive better care and provides an improvement in quality of life. Each adaptation is tailored to the needs of the individual. The help is means tested and there is a maximum grant value of £30K. Common adaptations are level access showers and stair lifts. The Housing Grants, Construction and Regeneration Act 1996 makes it mandatory for councils to provide DFGs. The scheme must operate within government rules. A grant is received from the govnt annually to off set this cost and we have a capital receipt (estimated) from the return of historic loans and grants.	441,000	441,000	441,000	441,000	441,000	0	0	0		
64	<b>Angerland S106 Football Improvement schemes in Hatfield</b>	Fully funded schemes by Herts University to improvements to Football facilities within the Hatfield area.	800,000	0	0	0	0	0	0	0		
65	<b>Angerland S106 Rugby Improvement schemes in Hatfield</b>	Fully funded schemes by Herts University to improvements to Football and Rugby facilities within the Hatfield area.	200,000	0	0	0	0	0	0	0		
		<b>Head of Housing and Community Manager Total</b>	<b>15,400,080</b>	<b>10,508,280</b>	<b>19,109,930</b>	<b>20,023,030</b>	<b>5,659,000</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>		
66	<b>Major Repairs</b>	Major repairs to Housing Stock	7,259,700	7,254,800	7,263,700	7,281,100	7,031,890					
67	<b>HSG Aids and Adaptations</b>	HSG Aids and Adaptations	834,000	833,400	834,400	836,400	836,700					
68	<b>HSG Insulation Improvements</b>	HSG Insulation Improvements	29,200	29,200	29,200	29,300	29,300					
69	<b>HSG Carbon Monoxide</b>	HSG Carbon Monoxide	65,700	65,700	65,800	66,000	66,000					
70	<b>Gas Central Heating Replacement Program</b>	Gas Central Heating Replacement Program	1,645,200	1,644,100	1,646,100	1,650,000	1,650,600					
71	<b>Other Contractors MRA Schemes</b>	Other Contractors MRA Schemes	265,600	265,400	265,700	266,300	266,400					
72	<b>Door entry systems</b>	Door entry systems	463,900	463,600	464,200	465,300	465,500					
73	<b>Electricity mains</b>	Electricity mains	123,700	123,600	123,800	124,100	124,100					
74	<b>Energy Improvement Works</b>	Energy improvement works (MRA funded)	191,400	191,300	191,500	192,000	192,100					
75	<b>Sheltered Refurbishment</b>	Sheltered Refurbishment	500,000	349,810	0	0	0					
76	<b>Lift replacement</b>	Lift replacement	72,200	72,200	72,300	72,500	72,500					
		<b>Housing Trust Service Manager Total</b>	<b>11,450,600</b>	<b>11,293,110</b>	<b>10,956,700</b>	<b>10,983,000</b>	<b>10,735,090</b>	<b>0</b>	<b>0</b>	<b>0</b>		
		<b>Head of Housing and Community Total</b>	<b>26,850,680</b>	<b>21,801,390</b>	<b>30,066,630</b>	<b>31,006,030</b>	<b>16,394,090</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>		

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Ref	Project Title	Full Description of Project	Total 2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £	Revenue Financial Effects			Revenue cost explanation	Cross ref to Revenue Budget Growth & Savings Summaries
								2017/18 £	2018/19 £	2019/20 £		
		<b>Executive Director (Housing and Communities) Total</b>	<b>26,850,680</b>	<b>21,801,390</b>	<b>30,066,630</b>	<b>31,006,030</b>	<b>16,394,090</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>		
		<b>Grand Total</b>	<b>43,281,795</b>	<b>28,640,890</b>	<b>31,316,130</b>	<b>31,655,530</b>	<b>16,964,090</b>	<b>(86,300)</b>	<b>(927,050)</b>	<b>(1,280,220)</b>		
		Recharges Housing	344,700	344,500	344,900	345,700	345,800	0	0	0		
		<b>TOTAL INCLUDING RECHARGES</b>	<b>43,626,495</b>	<b>28,985,390</b>	<b>31,661,030</b>	<b>32,001,230</b>	<b>17,309,890</b>	<b>(86,300)</b>	<b>(927,050)</b>	<b>(1,280,220)</b>		